#### **GRAB BAGS**

- #1 Social Capital
- #2 Social Intelligence
- #3 Listening
- **#4 Identity Politics**
- #5 Language/Cursing
- #6 Nonverbal Communication
- #7 Satisfying Relationships
- #8 Consummate Love
- **#9 Conflict Management**
- #10 Styles of Parenting & Leadership

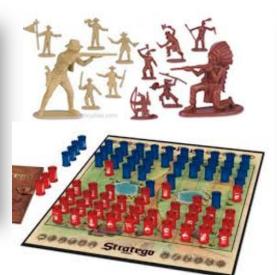


Bill Watterson

Styles of Responding to Conflict Four Horses of the Apocalypse Managing Thanksgiving with Family





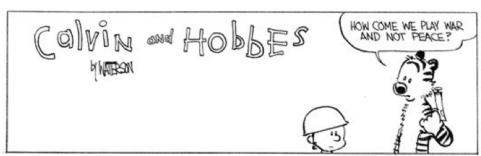




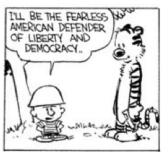






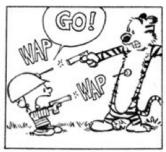
















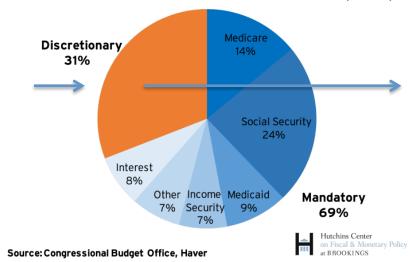
Bill Watterson

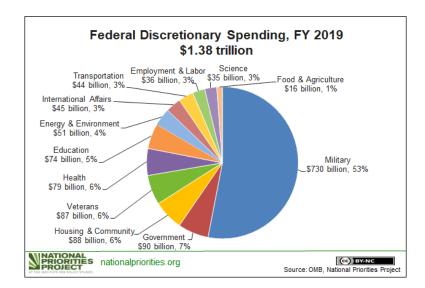


U.S. Department of War Formed August 7, 1789

1947 through 1949, Congress adopted a series of laws renaming (and reorganizing) the American national military establishment to a more politically correct naming scheme. ... Accordingly, the Secretary of War was renamed the Secretary of Defense.

#### **COMPOSITION OF MANDATORY SPENDING (2018)**







## The United States spends more on defense than the next seven countries combined

Defense spending (Billions of dollars)

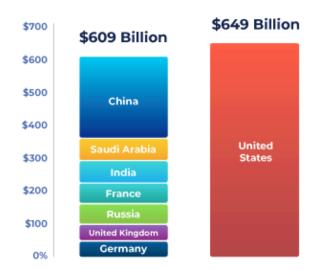
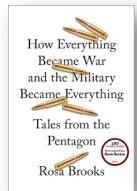


Chart: Peter G. Peterson Foundation, pgpf.org

Company name	Federal Contract	Lobbying expenses	Political campaign contributions
LOCKHEED MARTIN	\$39,707,497,950	\$15,166,845	\$2,078,705
THE BOEING COMPANY	\$20,360,498,256	\$16,180,000	\$1,835,726
GENERAL DYNAMICS	\$17,250,605,892	\$11,443,603	\$1,095,152
RAYTHEON COMPANY	\$14,071,634,067	\$7,410,000	\$1,446,837
NORTHROP GRUMMAN	\$13,588,893,467	\$12,770,000	\$1,789,745

https://www.sdvfp.org/us-military-spending/



### ĖSSAYS,

#### LITERARY, MORAL

THE *U.S. DEPARTMENT OF PEACE* IS A **PROPOSED** CABINET-LEVEL DEPARTMENT.

Benjamin Rush's (1793) essay, A Plan of a Peace-Office for the United States"

#### PHILOSOPHICA

BY BENJAMIN RUSH, M

MMD PROFESSOR OF THE INSTITUTES OF
CLINICAL PRACTICE IN THE UNIV
PENNSYLVANIA.

SECOND EDITION, WITH ADDIT



Let a power be given to the Secretary to establish and maintain free schools in every city, village and township in the United States; . . . Let the youth of our country be instructed in reading, writing, and arithmetic, and in the doctrines of a religion of some kind; the Christian religion should be preferred to all others; for it belongs to this religion exclusively to teach us not only to cultivate peace with all men, but to forgive—nay more, to love our very enemies. . . .

PRINTED BY THOMAS AND WILLIAM BRADFORD, NO. 8, SOUTH FRONT STREET.



Rush, Benjamin, M.D. (1806). "A plan of a Peace-Office for the United States". Essays, Literary, Moral and Philosophical (2nd ed.). Thomas and William Bradford, Philadelphia. pp. 183–188.

The United States Institute of Peace is a national, nonpartisan, independent institute, founded by Congress and dedicated to the proposition that a world without violent conflict is possible, practical, and essential for U.S. and global security.

In conflict zones abroad, the Institute works with local partners to prevent, mitigate, and resolve violent conflict.



In February 2011, the House of Representatives voted to eliminate all funding for the U.S. Institute of Peace in FY 2011 continuing resolution.

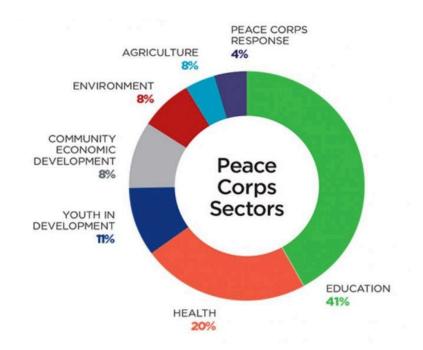
Funding for the Institute was eventually restored by both the House and Senate in April 14, 2011, through the Department of Defense and Full-Year Continuing Appropriations Act of 2011.

Budget \$37.8 million (2018)



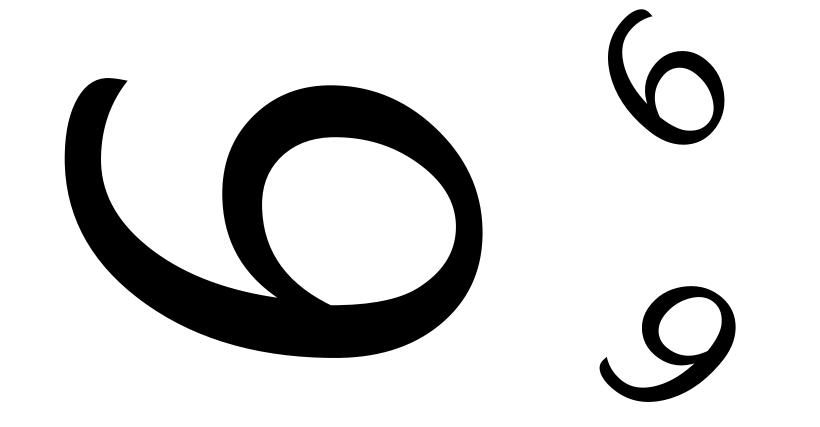
JFK Exe. Order 10924 in 1961 Peace Corps Act passed 1962

Annual budget ~\$400M



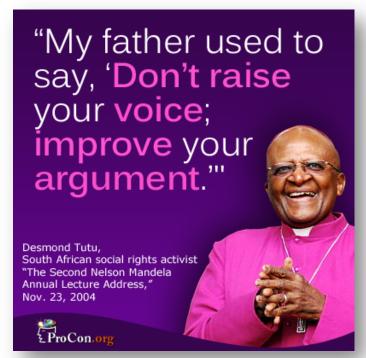
After graduating from Stanford, Joe Kennedy III spent two years in the Dominican Republic as a member of the Peace Corps before going to Harvard Law School 2009. He served in HOR from 2013-2020.





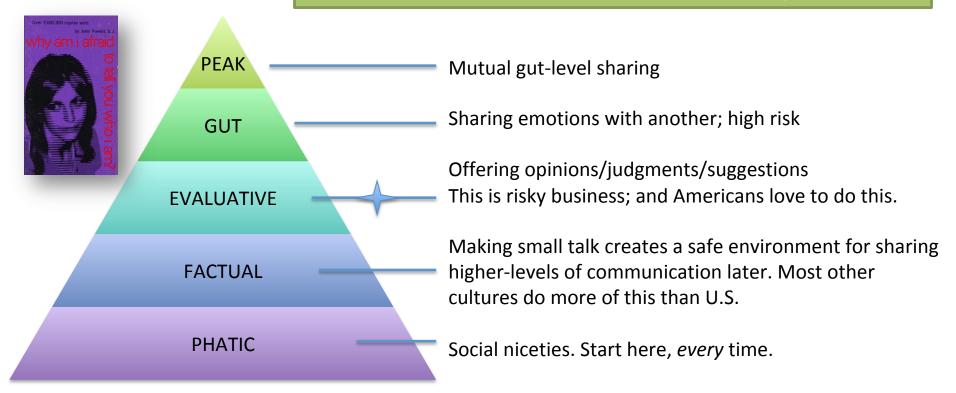


"I'm sorry, Jeannie, your answer was correct, but Kevin shouted his incorrect answer over yours, so he gets the points."



## LEVELS OF COMMUNICATION

We are wise to disclose incrementally





#### **CONSTRUCTIVE FIGHTING**

- 1. Increases trust to disclose
- 2. Hones emotional intelligence
- 3. Make-up sex is good for intimacy
- 4. Prevents projection/enhances insight
- 5. Strengthens bonds



#### CHRONIC UNRESOLVED CONFLICT HURTS KIDS

- 1. Parents are role models for responding to problems
- 2. Climate of tension, chaos, disruption, unpredictability
  - A Hyper vigilance and anxiety
  - Kids get caught in the middle and worry about taking sides
- 4. Kids often feel responsible

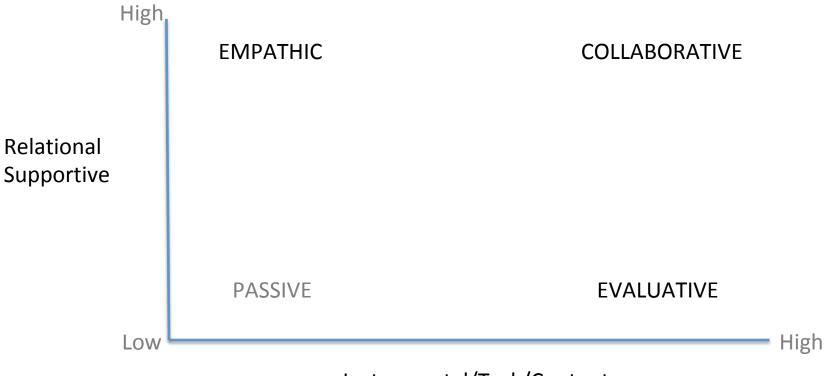
#### Positive Distortion TIP:



Talking about our problems is our greatest addiction.

Break the habit: TALK ABOUT YOUR JOYS.

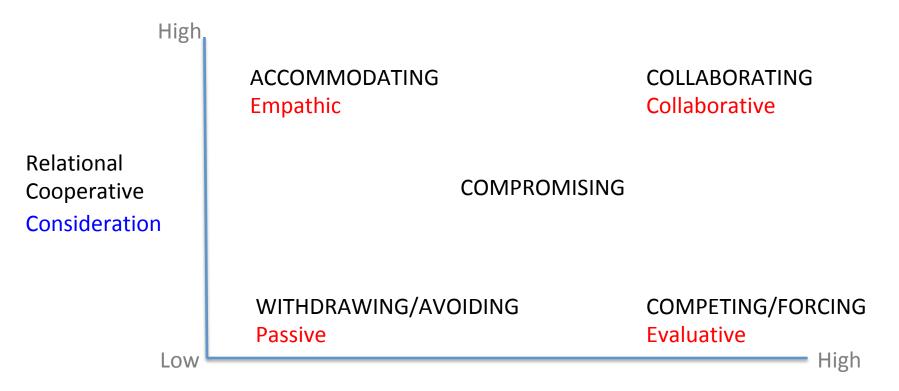
# **Listening Options**



Instrumental/Task/Content

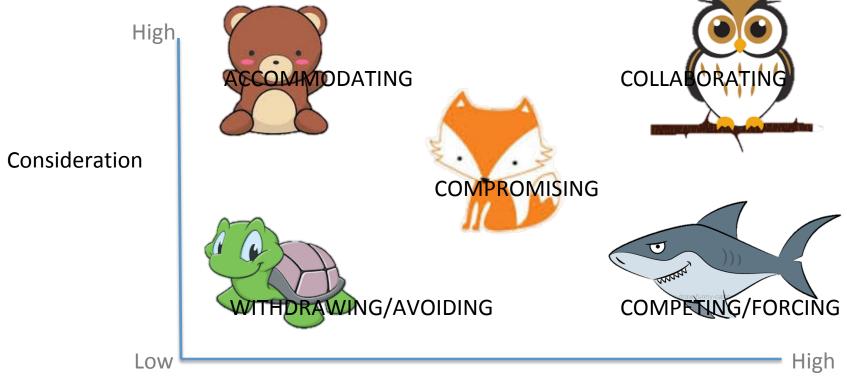
## Styles of Listening

# Conflict Options Kenneth THOMAS Ralph KILMANN, 1974



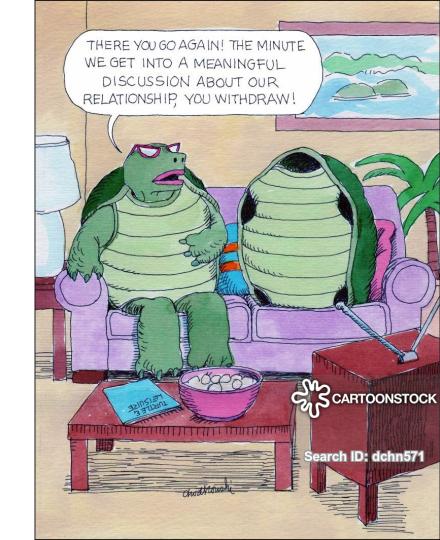
Task/Assertive/ Courage

# **Conflict Options**



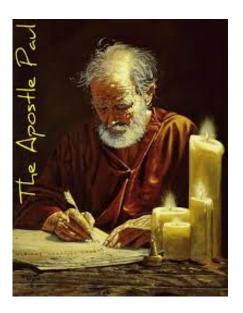
# Avoiding/ Withdrawing

- If you can't say something nice...
- Stuffing anger
- Vesuvius Effect
- Chilling Effect
- Estrangement



#### 1 Corinthians 13 1

Love is patient, love is kind. It does not envy, it does not boast, it is not proud. It is not rude, it is not self-seeking, it is not easily angered, **it keeps no record of wrongs**. Love does not delight in evil but rejoices with the truth.



## **EX-COMMUNICATION**



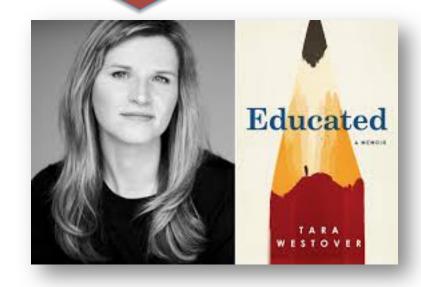
University of Cambridge Centre for Family Research, Stand Alone. Hidden Voices: Family Estrangement in Adulthood. 2015.

# Tara Westover *Educated* (2018)

This memoir describes Tara's journey from an upbringing with survivalist parents.

Tara choose to go to school – BYU, Trinity, Cambridge (Ph.D. history) Harvard

This is the story of how I came by my education. It is also the story of how I lost my family.



## Angelina Jolie and Jon Voight



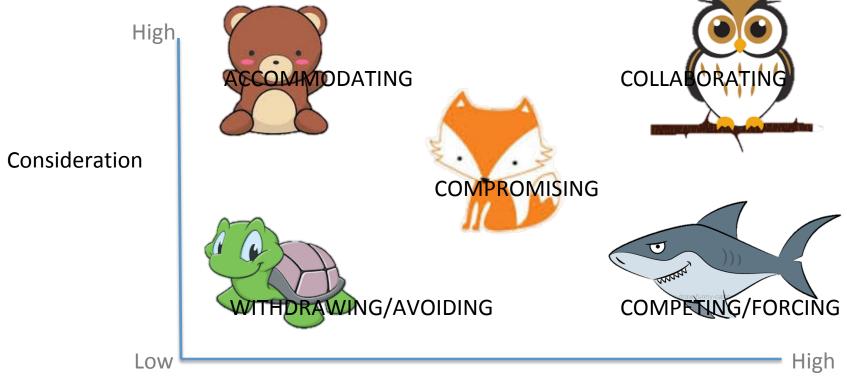
the difference. "Jon and I have gotten to know each now — [and] we're finding a new relationship," she 017. She discussed their connection again with it from Brad Pitt. Jolie said her dad has been "very led their grandfather at this time... He knows kind of with you. Just be a cool grandpa who's creative, and I a book in the library."

way from politics, they may be able to preserve the really talk politics well," Jolie told THR. "We talk art

# Countering the Silent Treatment

- I've noticed that you're ignoring me. I'm here when you want to talk.
- I'd appreciate it if you'd respond to me. It hurts both of us when you ignore me.
- I care about you and our relationship. When you don't respond, I worry that you don't care.
- If you don't respond, I'll start making assumptions about what you're thinking...
- I miss you. I miss us.

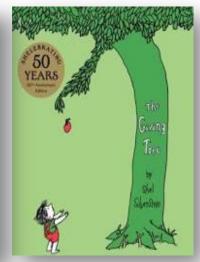
# **Conflict Options**



## Accommodating









Whining
Martyrdom
Learned helplessness
Battered Woman Syndrome
Stockholm Syndrome

## Quiz: a: Avoiding; b: Accommodating

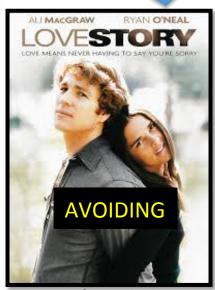


Every now and then it helps to be a little deaf.



Whenever you're wrong, admit it. When you're right, shut up.

Love means never having to say you're sorry.

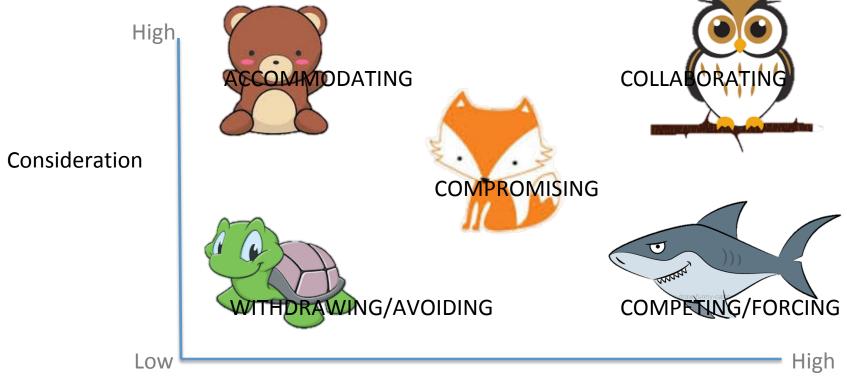


Jennifer and Oliver Love Story, 1970

## ABOUT PIZZA TOPPINGS



# **Conflict Options**



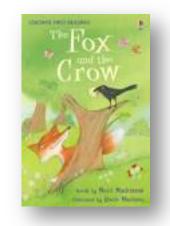
## Compromising

The Fox and the Crow Aesop's Fables

The fox sees a crow in the tree with a bite of cheese in it's beak.

"Such a wonderful Bird should have a very lovely voice, since everything else about her is perfect. Could she sing just one song, I know I should hail her Queen of the Birds." Listening to these flattering words, the Crow forgot all her suspicion, and also her breakfast. She wanted very much to be called Queen of Birds. So she opened her beak wide to utter her loudest caw, and down fell the cheese. straight into the Fox's open mouth.

"Thank you," said Master Fox sweetly, as he walked off. "Though it is cracked, you have a voice sure enough. But where are your wits?"



# Responding to Sarcasm

- [Answer the comment literally,] "Thanks. I appreciate that."
- I'm not clear about what you're saying...
- You are witty, and I usually appreciate that.
   This time, it feels like you're taking a shot at me. I'd like you to knock off the sarcasm.



Baggage Reclaim

- Sarcasm
- Projection
- Gaslighting
- Kitchen-sinking
- What aboutism
- Race-baiting tropes



Emptysuit
Another Day in Omerica

## Washington Post Michele L. Norris

Opinions contributor and consultant August 18, 2020 at 7:56 p.m. EDT

From the minute Michelle Obama stepped on to a national stage, people tried to paint her as an "angry Black woman" when she dared to use her voice, or her platform, to address hard truths.

I winced every time that happened because she is a friend and because I, too, am a Black woman who runs the risk of being saddled with that trope. We know full well that the angry Black woman label is an attempt to neutralize a preternatural superpower to speak truth to power and tell it is like it is.

## What about in politics

- Socialism!
- Take away our guns
- Kills babies partial birth abortions
- Non-whites, non-Christians destroy our way of life
- Her emails
- Her emails

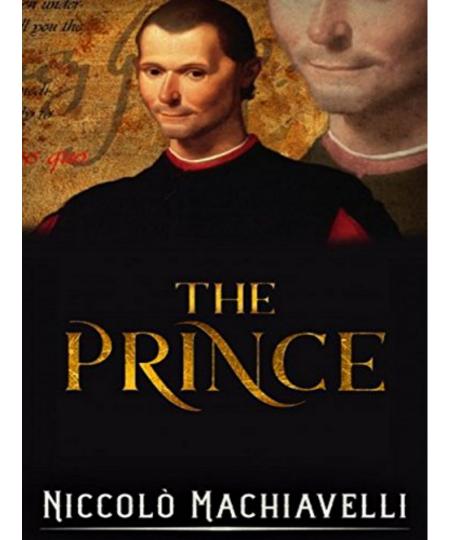
- Russia v IC
- Extorting favor from Ukraine
- Separates kids and asylumseeking parents
- Puts kids in cages
- Lacking empathy for COVID-19
- Xenophobia, racism, misogyny, bigotry, homophobia

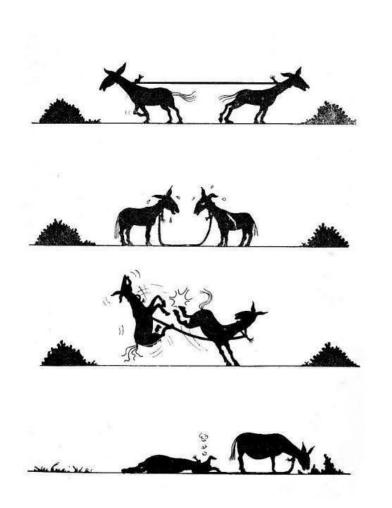
bigotry, homophobia

# **Conflict Options**



The ends justify the means.





### The Competing Style

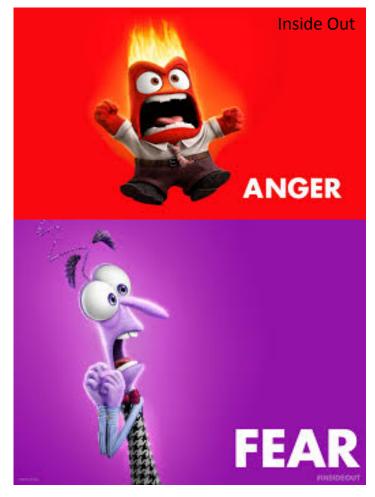
- Autocratic, authoritative, uncooperative
- Must beat the other to win
- Relationships take lower priority so destroys these quickly

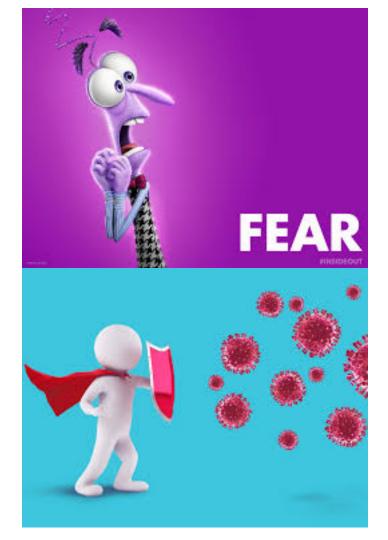
Hannity (Fox): "I was shocked that former President Obama left so many [judicial] vacancies and didn't try to fill those positions."

Senate Majority Leader Mitch McConnell: "I'll tell you why. I was in charge of what we did the last two years of the Obama Administration." Dec 12, 2019

Prophet Mohammad (P.B.U.H) once asked to companions, do you know who the strong person is. His companions guessed, "the one who can defeat someone in a wrestling contest"?

Prophet Mohammad (P.B.U.H) said, "No! The strong person has control of his anger." [Sahih Bukhari, Sahih Muslim]









Fairfax County Department of Family Services



ADAPT is an 18-week state-certified domestic violence intervention program teaches emotional regulation skills to adult residents of Fairfax County and the cities of Falls Church and Fairfax who have been physically, emotionally, or sexually abusive to a spouse, partner, child, parent or other family member.

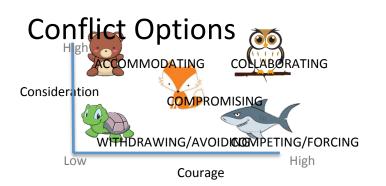


Qui alme bien chitic bien.

An illustration from JJ Grandville's *Cent Proverbes* (1845) captioned "Qui aime bien châtie bien" (*Who loves well, punishes well*).

## **Conflict Options**





### **Owls**

### Sharks

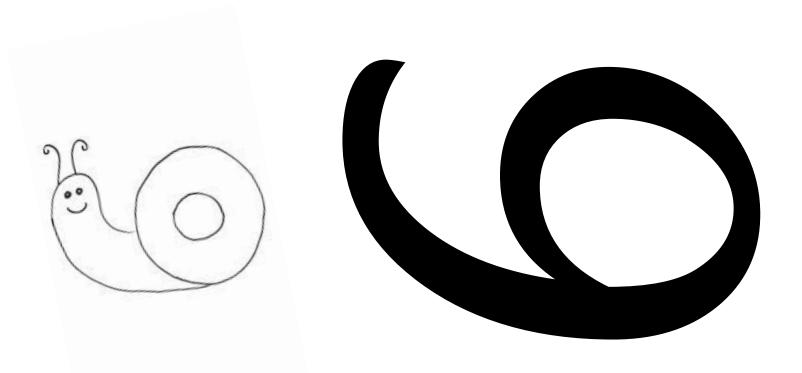
- Keen olfactory and tactile
- Can be solitary or social
- Must grow new teeth
- Females evolved thicker skin

- Sharp talons
- Beaks are sharp and curved to drop and to tear prey
- Observe and reflect, even in dark
- 270° rotation can see different sides

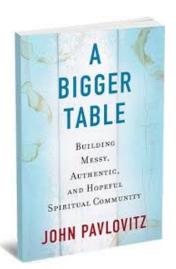


Allegory of the Long Spoons

### Owls See Things Differently



When you have more than you need, build a bigger table, not a higher fence.



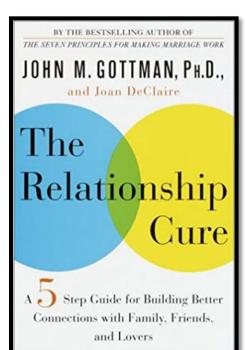
## Relational



## Signs

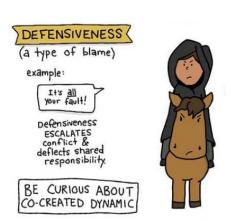
- Defensiveness
- Stonewalling
- Criticism
- Contempt





### Defensiveness

- Righteous indignation
- Counterattack/Cross complaining
  - What about-ism
- Innocent victim/Whining



## Stonewalling

Shutting down and closing self off

- Silent treatment
- Refusal to acknowledge flaring issues
- Emotional isolation from partner



## Stonewalling - Flooding

AKA Diffuse Physiological Arousal (DPA) Stress hormones (adrenalin, cortisol) 100 BPM

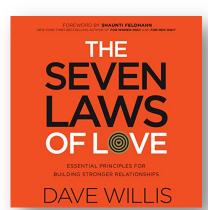
Hit your pause button (time out) Self soothe

No response is a response.

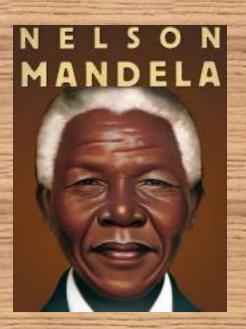
And a powerful one.

Holding a grudge doesn't make you strong; It makes you bitter.

- Dave Willis



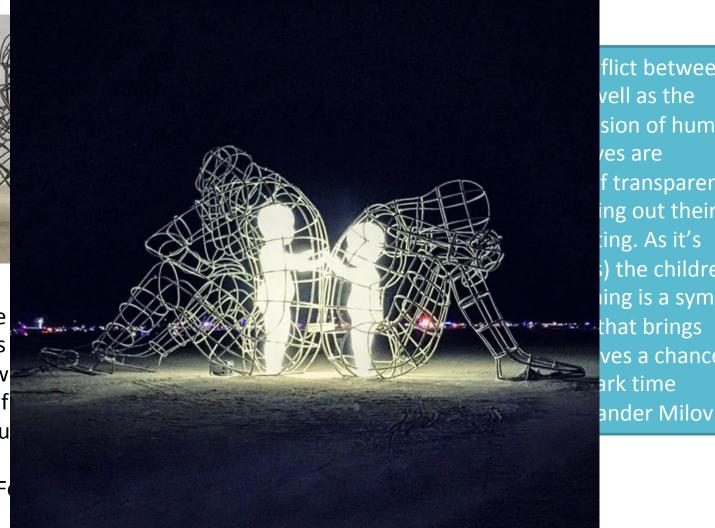
As I walked out the door toward the gate that would lead to my freedom, I knew if I didn't leave my bitterness and hatred behind, I'd still be in prison.





Love sculpture Milov features back to back w to each other f children light u

Burning Man Fo



flict between a vell as the sion of human ves are f transparent ing out their ing. As it's the children ing is a symbol that brings ves a chance of ark time

### Criticism

Implying that there is something wrong with your partner

- "Why do you...?"
- "You always..."
- "You never..."





Those who spend their time looking for the faults in others, usually spend no time to correct their own.

It's not our job to "fix" people.

Be their partner, encourager, and best friend.

It's our job to love them even while they are broken.

It's not your job to be your spouse's teacher, critic, parent or judge.

- Dave Willis

Twitter, October 2020

### "Don't try to fix it. I just need you to listen."





https://youtu.be/-4EDhdAHrOg

## Contempt

#1 predictor of divorce Sulfuric acid for love

"I'm better than you expressed" with

Sarcasm

- Sneering
- Name calling
- Hostile humor

– Mimicking

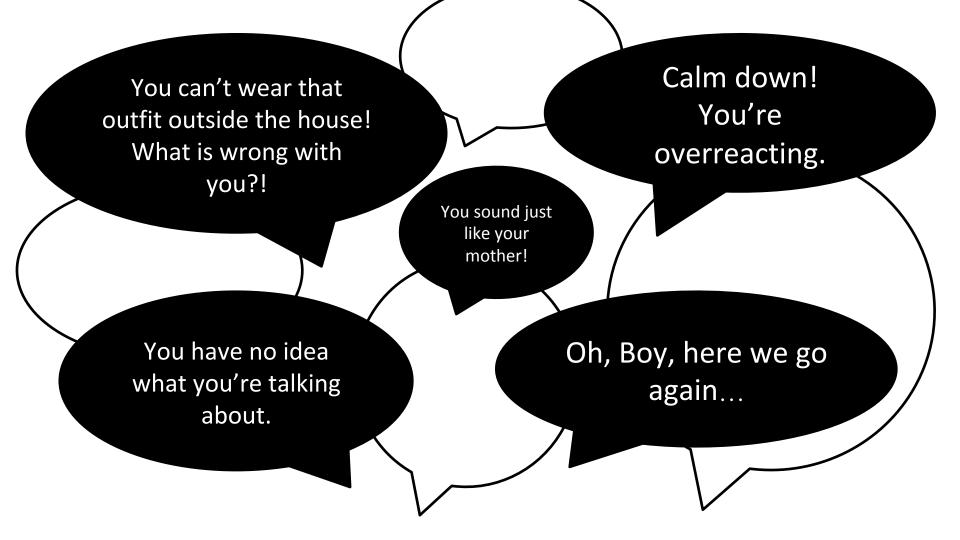
- Eye rolling



### (hiding)

contempt (often verbal abuse) offers No opportunity for joining & resolution

> PRACTICE NAMING APPRECIATION



## **Conflict Options**

Defensiveness Stonewalling Criticism Contempt

High **ACCOMMODATING** COLLABORATING Cooperative **COMPROMISING** Defensiveness Stonewalling

WITHDRAWING/AVOIDING

Criticism Contempt

COMPETING/FORCING

Low

High

**Assertive** 

### COMMUNICATION PATTERNS THAT DESTROY TRUST

GOTTMAN'S 4 HORSEMEN OF THE APOCALYPSE



(also blame)

YOU ALWAYS DO THIS!

TALK ABOUT YOUR FEELINGS.



### CONTEMPT

(hiding)

contempt (often verbal abuse) offers No opportunity for joining & resolution.

> INTENTIONALLY PRACTICE NAMING APPRECIATION

#### DEFENSIVENESS

(a type of blame)

example:

your fault!

Defensiveness ESCALATES conflict & deflects shared responsibility.

BE CURIOUS ABOUT CO-CREATED DYNAMIC



#### STONEWALLING

(hiding)

are you mad? 5 READ

stonewalling is tuning out, ignoring, or sometimes fearbased shutting down.

> ASK FOR A BREAK GET GROUNDED RETURN

VISUALLY ADAPTED BY @LINDSAY BRAMAN FROM THE WORK OF DR. JOHN GOTTMAN





March 2020, Mason's School for Conflict Analysis and Resolution changed name to

Jimmy and Rosalynn Carter School for Peace and Conflict Resolution George Mason University

Game Theory Raymond A. Mason School of Business College of William & Mary

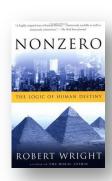


### **LEARNING HOW TO FIGHT WELL**

## Game Theory

- Zero sum gain/game
- Cooperative games/non-zero-sum games
   Correlations can be positive, e.g., The double thank-you

It has been theorized by Robert Wright in his 1999 book Nonzero: The Logic of Human Destiny, that society becomes increasingly nonzero-sum as it becomes more complex, specialized, and interdependent.



Check out his TED talk, "Non-Zero-Sumness" 2006.





In *Pandemic*, several virulent diseases have broken out simultaneously all over the world! The players are disease-fighting specialists whose mission is to treat disease hotspots while researching cures for each of four plagues before they get out of hand.

The game board depicts several major population centers on Earth. On each turn, a player can use up to four actions to travel between cities, treat infected populaces, discover a cure, or build a research station.



In sports and in organizations, sometimes you win and sometimes you lose. Sport gives you experience so you learn to win graciously and accept defeat without blowing the experience out of proportion. You learn to separate the outcome of a game or your performance in one game from your worth as a person. A bad practice does not make you a bad person. This is a critically important lesson for all workers.

Aikido is a modern Japanese martial art developed by Morihei Ueshiba The primary goal is to overcome oneself instead of cultivating violence or aggressiveness.



Steven Seagal, Master of the Aikido, 2008, https://youtu.be/fH6HtkySiCQ



ECONOMY

NATIONAL SECURITY

IRITY

IMMIGRATION

CORONAVIRUS.GOV

FACT SHEETS

#### President Donald J. Trump Brokers a Historic Peace Agreement Between Israel and Sudan

— FOREIGN POLICY | Issued on: October 23, 2020





They are choosing a future in which Arabs and Israelis, Muslims, Jews, and Christians can live together, pray together, and dream together, side by side, in harmony, community, and peace."

President Donald J. Trump

STRIKING ANOTHER HISTORIC AGREEMENT: President Donald J. Trump has brokered a peace agreement between Sudan and Israel – the third such agreement between Israel and an Arab-Muslim nation in less than three months.

 Today, Israel and Sudan have agreed to make peace and to normalize their relations in another landmark agreement brokered by President Trump.





## Conflict Management

- Negotiation
- Mediation
- Intervention
- Intercession
- Arbitration



The first to apology is the bravest.
The first to forgive is the strongest.
The first to forget is the happiest.

The apologizing-and-forgiving process is the cement that mends the broken relationship.

A sincere apology and act of atonement returns a sense of agency to the victim, who can now decide whether or when to forgive. Thus, the victim's psychological need is met. Likewise, the act of forgiving restores the moral identity of the perpetrator, who has atoned for the transgression and been redeemed.

Nurit Shnabel and Arie Nadler
A Needs-Based Model of Reconciliation
Current Directions in Psychological Science, 2008



IN JAPAN, BROKEN OBJECTS are OFTEN REPAIRED WITH GOLD. THE FLAW is SEEN as A UNIQUE PIECE OF the OBJECT'S HISTORY, WHICH ADDS TO its BEAUTY.

CONSIDER THIS

CONSIDER THI

## **Conflict Options**

High

Relational Cooperativeness Consideration



In life, you can't always choose your battles but You CAN always choose your weapons.

Low

High

Instrumental/Task/Content Assertiveness/Courage

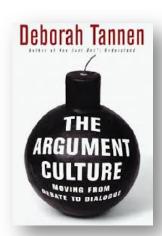
It has often been observed, sometimes ironically, that the one thing on which all Jews agree is that we don't like to agree. Jews love their machlokot (conflicts). The question is: How do we manage those conflicts in a constructive and productive manner?

Wexner Foundation

#### INVENT OPTIONS FOR MUTUAL GAIN.

This is the idea expressed halikhically as zeh neheneh ve-zeh neheneh, "both sides benefit." This comes about because the two sides usually have different objectives, neither of which excludes the other.

Rabbi Lord Jonathan Sacks



When they go low, we go high.



"The cold, hard truth. That's what Michelle Obama delivered. She went high — and right for the jugular."

Ruth Marcus, Washington Post, Deputy Editorial Page Editor, August 18, 2020

# We > Me

I don't know how to explain to you that you should care for other people.



**Tom Hanks** and his wife Rita Wilson tested positive for coronavirus while filming in Australia in March.

Hanks said: "I don't get it, I simply do not get it, it is literally the least you can do."

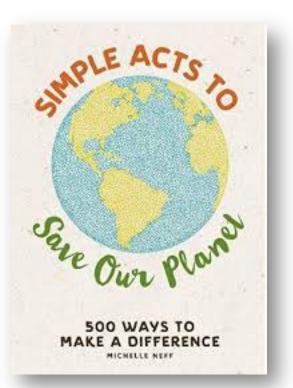
"If anybody wants to build up an argument about doing the least they can do, I wouldn't trust them with a driver's license," he said.

"I mean, when you drive a car, you've got to obey speed limits, you've got to use your turn signals, you've got to avoid hitting pedestrians. If you can't do those three things, you shouldn't be driving a car.

"If you can't wear a mask and wash your hands and social distance, I've got no respect for you, man. I don't buy your argument."





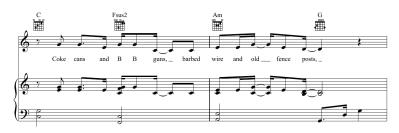


#### **BETTER TOGETHER**

Words and Music by LUKE COMBS, RANDY MONTANA and DAN ISBELL





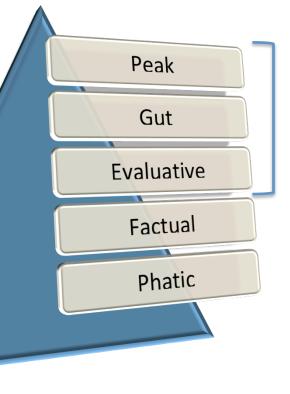


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Better Together https://youtu.be/\_dju4pz2YYw

What can we do to promote a peaceful holiday?





Risky!

Stick to safe topics, as you would role relationships.

### **Taboo Topics:**

- Politics
- Money
- Religion
- Sex





Compliment others.

Magnify their strengths, not their weaknesses.



#### **GRAB BAGS**

- #1 Social Capital
- #2 Social Intelligence
- #3 Listening
- **#4 Identity Politics**
- #5 Language/Cursing
- #6 Nonverbal Communication
- #7 Satisfying Relationships
- #8 Consummate Love
- #9 Conflict Management
- **#10 Styles of Parenting & Leadership**

